

#### ABSTRACT

Industries Department - Approval for the Project Proposal and project 'structure Madurai-Thoothukudi Industrial Corridor - Orders issued.

## Industries (MIG.1) Department

G.O. (Ms) No.245

Dated:19.12.2014 மார்கழி 4, ஜய வருடம் திருவள்ளுவர் ஆண்டு 2045 Read:

- Government Letter No.6053/Infrastructure Cell/2014-8, Finance Department, dated 25.09.2014 along with the Minutes of the Second Tamil Nadu Infrastructure Development Board meeting held on 23.09.2014.
- Government Letter No.6053/ Infrastructure Cell/2014-9, Finance Department, dated 23.10.2014
- Letter No.57204/TNIDB/2014-2, Tamil Nadu Infrastructure Development Board, dated 27.10.2014.

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#### ORDER:

In the first Board meeting of the TNIDB held on 4th February 2013, chaired by the Hon'ble Chief Minister, it was resolved to include the Madurai-Thoothukudi Industrial Corridor project in the list of high priority fast track projects in order to ensure faster clearances, closer monitoring, finalising project financing assistance as required and achieve fast-track implementation. The Feasibility Study of the Corridor Project was completed by M/s. Mahindra Acres Consulting Engineers Private Limited (MACE) and submitted to SIPCOT in May 2012.

## 2. Background:

- a. The Hon'ble Minister of Finance, in the Budget for 2013-2014, had announced the proposal to develop the Madurai-Thoothukudi Industrial Corridor covering the nine southern districts, envisioned to attract Rs.1,90,000 crore of industrial investment over a period of 10 years.
- b. The Industrial Policy, 2014 of Tamil Nadu proposes the establishment of Industrial Corridors of Excellence in the State. As part of this initiative, the Government will promote an Industrial Corridor along Madurai-Thoothukudi covering the southern districts of Tamil Nadu. The Corridors will have excellent road and rail connectivity, specific investment regions and other industrial and social infrastructure like townships, schools, hospitals, etc.
- c. Industries Department, Government of Tamil Nadu vide G.O. MS. No. 177, dated 8<sup>th</sup> October 2013 issued sanctioning of special package of incentives for the industrial development of Southern Districts. The Special Package of incentives inter alia provides for creation of infrastructure facilities required for industries to be created by the Government. In the Government letter First and

Second read above, Tamil Nadu Infrastructure Development Board has communicated the minutes of the second meeting of the Tamil Nadu Infrastructure Development Board chaired by the Hon'ble Chief Minister held on 23.09.2014. The Board has inter alia approved the proposal for the project structure clearance for Madurai-Thoothukudi Industrial Corridor.

# 3. Madurai-Thoothukudi Industrial Corridor Project (MTI Corridor Project) - Integrated Approach

- a. Madurai-Thoothukudi Industrial Corridor Project (MTI Corridor Project) passes through a combination of well developed, moderately developed and under developed areas with varying natural resources, human skills and physical and social infrastructure. The "missing link" is the infrastructure comprising of logistics, industrial and social, which is incapable of handling the envisaged industrial output. Therefore, the MTI Corridor Project would provide the missing link and improve business activity and facilitate economic development in the southern region of the State.
- b. Considering the best practices in the development of Industrial Corridors in India and abroad, the Government has approved the Integrated Corridor Development Approach by seamlessly integrating the Trunk Infrastructure Projects with the Link and Internal infrastructure to be developed in the various Investment Regions and Industrial Areas to achieve effective utilization of infrastructure investment and create attractive potential for private sector industrial investment in the region.
- c. The Phase II document of Vision Tamil Nadu 2023 released by the Hon'ble Chief Minister, proposed Link and Internal infrastructure projects at a cost of Rs.39,454 crore (Rupees Thirty Nine Thousand Four Hundred and Fifty Four crore only) as part of the Madurai-Thoothukudi Industrial Corridor (MTI Corridor). The details of these individual infrastructure projects (Link and Internal) are given in Annexure 1. These have been identified based on the techno feasibility report prepared by M/s. MACE from SIPCOT.
- d. In addition, 18 trunk infrastructure projects having direct/ significant impact on the Madurai – Thoothukudi Industrial Corridor (MTI Corridor) which have an estimated investment outlay of Rs.1,44,365 crore are also identified as part of the Phase II document of the Vision Tamil Nadu 2023. Details of these projects are given in Annexure 2.
- e. Synergy with the National Investment and Manufacturing Zone (NIMZ) and Regional Integrated Manufacturing Zone (RIMZ) policies of the Government of India would also be ensured.

# 4. Project Governance Structure:

Government approves the Project Governance structure for the MTI Corridor Project as follows:

- (a) Tier I Apex Authority
- (b) Tier II Project Implementing Agencies
- (c) Tier III Trunk Infrastructure SPVs and Node level Concessionaire SPVs

(a) Tier I

Tamil Nadu Infrastructure Development Board (TNIDB) shall be the Apex coordinating agency between various State Government departments and agencies for the implementation of the MTI Corridor Project.

## (b) Tier II

# (i) MTI Corridor Project Development Company (MTICPDC)

Government approve the establishment of the Madurai – Thoothukudi Corridor Project Development Company by SIPCOT. SIPCOT, TIDCO and with TNIDB (if required) would hold a majority shareholding (at least 51%) of the MTI Corridor Project Development Company while Financial Institutions including bilateral and multi – lateral institutions would be invited to participate in the equity of the MTICPDC. The MTICPDC shall undertake the following activities:

- Project Sponsor functions
- Project Development functions
- Project related Land Planning, Development and Facilitation related functions
- · Project Financing functions
- Project Management functions
- Node Development and Monetization
- Co signatory in Concession Agreement along with Concessioning Authority

The authorized capital of the MTI Corridor Project Development Company will be Rs.10 crore (Rupees Ten crore only) which can be enhanced based upon the requirement.

# (ii) Industrial Township Development Authority

The Government also order the constitution of an Authority under the Tamil Nadu Industrial Township Area Development Authority Act, 1997, The Authority shall have jurisdiction over the Industrial Nodes to be set up. Separate orders would be issued detailing the composition, powers and area of coverage of the Authority.

(iii) The Government in the Finance Department will separately issue orders regarding constitution and management of the Madurai - Thoothukudi Industrial Corridor Project Development Fund and MTI Corridor Project Implementation Revolving Fund.

# (c) Tier III

The Third Tier of Project Governance would include the agencies responsible for establishing industrial nodes and creating trunk infrastructure. The industrial nodes would be established by PPP Concessionaire SPVs which would be owned and managed by the private sector and governed through Concession

Agreements to be executed with the designated Concessioning Authority. Trunk infrastructure would be established either by Government Agencies directly or through SPVs which could be set up through the PPP route.

## Project Appraisal:

All the MTI Corridor Projects shall have three stages of project appraisal subject to appropriate delegation of powers, as follows:

- a. Level 1 within the MTI Corridor Project Development Company
- b. Level 2 by an Appraisal and Investment Committee under the MTI Corridor Project Implementation Revolving Fund with the support of TNIFMC.
- Level 3 TNIDB would undertake the third level of Project Appraisal for all MTI Corridor Projects.

## 6. Award of Concessions under Corridor Development:

- a) Government of Tamil Nadu will be the Concessioning Authority for the award of concessions for the development and management of Nodes including Link and Internal Infrastructure Projects under the MTI Corridor Project.
- b) SIPCOT and/or MTI Corridor Project Development Company will be the cosignatories to the Concession Agreement.
- c) In case of Trunk Infrastructure, the Government of Tamil Nadu will be concessioning Authority, with the respective Implementing Agencies and/or the MTI Corridor Project Development Company as co-signatories to the Concession Agreement.

#### Role of SIPCOT:

The Government designates State Industries Promotion Corporation of Tamil Nadu Limited (SIPCOT) as Nodal Agency for the development of the MTI Corridor Project. SIPCOT shall promote and form the MTI Corridor Project Development Company.

# 8. Land Acquisition and Assembly:

SIPCOT shall also function as the nodal agency for land acquisition for node development and internal infrastructure. Land required for the development of trunk infrastructure and link infrastructure will be acquired by the concerned Implementing Agencies. The land acquisition cost for the entire MTI Corridor Project will be funded by SIPCOT and TIDCO and in case of any shortfall, by Government of Tamil Nadu as per existing procedures.

(BY ORDER OF THE GOVERNOR)

C.V. SANKAR ADDITIONAL CHIEF SECRETARY TO GOVERNMENT

To
The Principal Secretary to Government,
Finance Department, Chennai – 600 009
The Principal Secretary to Government/ Chief Executive Officer,
Tamil Nadu Infrastructure Development Board, Chennai – 600 009

The Principal Secretary to Government, Highways Department, Chennai - 600 009 The Secretary to Government, Revenue Department, Chennai - 600 009 The Managing Director, State Industries Promotion Corporation of Tamil Nadu Ltd. (SIPCOT) 19-A, Rukmani Lakshmipathy Road, Egmore, Chennai -600 008 The Principal Secretary/ Chairman and Managing Director, Tamil Nadu Industrial Development Corporation Limited (TIDCO), 19-A, Rukmani Lakshmipathy Road, Egmore, Chennai -600 008 The Executive Vice Chairman, Guidance Bureau, 19-A, Rukmani Lakshmipathy Road, Egmore, Chennai -600 008 Copy to: Finance (Infrastructure Cell) Department, Chennai - 600 009 Industries (MID/MIB/OP.II) Department, Chennai - 600 009 Sf/Scs.

//Forwarded By Order//

SECTION OFFICER 79/17

Annexure 1 Node Details

Following is an overview of the various development nodes of the Madhurai-Thoothukudi Industrial Corridor project:

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
E COL			(residuo)					-Textiles & Garments -Leather -Cement -Mineral based industries -Plastic
1.	MBIR - I - Madurai District	SIPCOT	4,000	12,350	5,000	2020	PPP	-Ceramics -Chemical -Light Engineering -Heavy Engineering -Electrical -Electronics
				•				-Paper -Auto components and Auto Ancillaries

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial Investment Estimates (Rs. Crore)	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
2.	MBIR -II - Thoothukudi District	SIPCOT	4,300	18,525	5,000	2020	PPP	-Light engineering -heavy engineering -leather -chemical process -mineral based -port based industries, ship building, and ship repair complex -free trade warehousing zones are also proposed to cater to the trade and commerce through the Tuticorin Port

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
3.	MBIR -III - Tirunelveli District	SIPCOT	2,500	61,750	5,000	2020	PPP	-Renewable Energy hub Solar products manufacturing hub - PV panels, solar collectors -Other renewable energy machinery and equipments -SME's for renewable energy component manufacturing -Commercial production of solar energy - energy generation based on Solar PV, energy generation based on solar thermal

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SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	(in	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
4.	MBIR -IV - Ramanatha puram District	SIPCOT	20,200	77,188	25,000	2020	PPP	- PCPIR Region -Development of processing zones -Warehouse -Logistics hub -Central business district -Entertainment and Social facilities -Residential development -Specialized infrastructure facilities etc and operation of various facilities

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
5.	MBIA – I & II - Madurai & Tirunelveli Districts	SIDCO	2,000		Existing	2012-2015	PPP	MBIA I - Food and Agro based Industries, Chemical Industries, Engineering Industries, Ceramics and Mineral based Industries, IT an ITES, Hosiery and Leather  MBIA II - Textile, Ligh Engineering, Chemical Marine Export, Mineral Processing Industries, Engineering, Auto Components, Pharma, Electronics and Bio- Technology

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
6.	ABIR - Virudhunag ar and Thoothukudi District	SIPCOT	5,000	9,263	5,000		PPP	Hub for Agri Engineering and Food Processing for vegetables, fruits, grains and packed/convenience foods. Further spices, dairy, poultry and animal products will be processed in this region. High end biotechnology based agriculture and cultivation under controlled climatic conditions are also envisioned in this region.
7.	Knowledge Hub – I – Madurai District	SIPCOT	490	244	202.43		PPP	Academic partnership in running various programmes, courses and - education / knowledge partner

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Investment	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
8.	Knowledge Hub – II – Tirunelveli District	SIPCOT	230	2,500	202.43		PPP	IT, ITES, knowledge workers industry etc
9.	Special Tourism Investment Zone I – Madurai District	SIPCOT	90		121.46		PPP	Arts and Crafts village, Heritage, Leisure and Hospitality hub, Sculpture garden, Art Gallery, Amphitheatre, Light & Sound show, Museum etc. Arts and Crafts village is conceived as a unique blend of tourism and handicrafts industry

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Industrial	Land Requirem ent (in hectares)	for Project impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
10.	Special Tourism Investment Zone II – Sivagangai District	SIPCOT	104		121.46		PPP	This tourism zone shall be developed as Rural and agri tourism hub focusing on the rural tourism experience based on rural art and craft skills, cultural, natural heritage including agri tourism. It shall showcase rural life, art, culture and heritage of rural locations in villages and to benefit the local community economically and socially as well as to enable interaction between tourists and local population for a mutually enriching experience

SI. No.	MTI Corridor constituents	Implem enting Agency	Infrastructure re Investment Estimates (Rs.Crore)	Investment	(in	for Project Impleme ntation	Propos ed Mode of Finance	Opportunities in the Proposed Node
11.	Special Tourism Investment Zone III – Kanniyakum	SIPCOT	540		121.46		PPP	Oceanarium Development, Marine Biological Research Centre
	ari District Total		39,454	1,81,820		-	-	

MBIR - Manufacturing and Business Investment Region; MBIA - Manufacturing and Business Investment Area; ABIR - Agri-Business Investment Region

Infrastructure requirements for the above regions consist of external and internal infrastructure provisioning. While Internal infrastructure for residential development would include roads, site grading, drainage system, water supply, sewerage & effluent network, STP, ETP, SWM, power distribution, street lighting, communication network, utilities and common amenities, the following specialized infrastructure would be required for the each of the MBIR and also ABIR.

C.V. SANKAR ADDITIONAL CHIEF SECRETARY TO GOVERNMENT

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Section Officer

	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline	mpact on the MTI Cor Targeted Impact	Mode of implementation
1.	Tuticorin Thermal Power Project - Additional Power 1 x 800 MW	TANGEDCO	4800	2017	Additional Power Generation of 800 MW	State Government funding
2.	Six/Eight Lane - Chengalpet- Thoothukudi Alignment (538 Kms) which is part of Triangular Corridor Project (Chengalpet- Thoothukudi- Comibatore- Chengalpet)	TNRDC	10,000	2017	Multiplier effect on the following districts – Kanchipuram, Villupuram, Cuddalore, Nagapattinam, Thiruvarur, Thanjavur, Pudukottai, Ramanthapuram and Tuticorin.	PPP mode
3.	Six/Eight Lane – Thoothukudi Coimbatore Alignment- 335 Kms which is	TNRDC	5,000	2017	Multiplier effect on the following districts - Tuticorn, Virudhunagar, Madural, DINCIGUI and	PPP

SI.No	Description of the Project	Implementati on Agency	Estimated Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
	part of Triangular Corridor Project (Chengalpet- Thoothukudi- Comibatore- Chengalpet)				Coimbatore.  This will form the backbone of Madurai-Thoothukudi Industrial Corridor	
4.	Strategic Roads Expansion Programme – III (Southern Tamil Nadu) – 705 km	TN State Highways Department / NHAI	8,500	2020	Project to cover key stretches of road connecting important cities and potential cities which lack connectivity to other cities and towns and are poised for growth in the next 10 years in terms of being hinterland for economic development	
5.	Chennai- Tuticorin Freight Corridor Project	Indian Railways	10,000	2017	Providing Rail Freight connectivity between Chennai – Tuticorin	PPP

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SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
	(500 kms)				along the eastern coast covering Cuddalore, Nagapattinam and Manappad. Such Rail Freight connectivity will ease the pressure on Chennai – Madurai – Tuticorin Railway line. This Rail Freight Corridor provides the impetus for industrial development in Central and Southern Tamil Nadu.	
6.	Madurai- Coimbatore High Speed Rail Link Project (230 kms) connecting the cities of Madurai and Coimbatore with the alignment	Indian Railways	23,000	2020	This Railway link will provide for faster movement of passengers between western and southern districts of Tamil Nadu. This rail line will be aligned with the proposed Madurai-	PPP

SI.No	Description of the Project	Implementati on Agency	Estimated Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
	passing through the towns of Dindigul,Udumal pet and Pollachi.				Coimbatore Industrial Corridor.	
7.	Development of Ports which connect to the Madurai- Thoothukudi Corridor:  (i) Developmen t of Greenfiled Port at Manappad	Maritime Board	1,900	2020	This Greenfield Port will be 20 million tonnes capacity to provide logistics infrastructure for the imported coal for the Thermal Power Plant at Udangudi amd also for other Cargo from Southern districts of Tamil Nadu. This port is expected to have multiplier effect on the economy of the Thootukudi District.	PPP
8.	Development of Ports which connect to the Madurai-	TIDCO/ TANGEDCO	4,000	2016	The LNG Terminal is proposed to set-up for 5 million TPA capacities. It is	Private Sector

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SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
	Thoothukudi Corridor : (ii) LNG Terminal at Colachal				proposed to set-up Power Plant to generate power for the industrial units and also distribute gas for the domestic use of towns/cities in Southern Tamil Nadu.	
9.	Expansion of Madurai Airport	Airports Authority of India & Transport Department of GoTN	3,000	2020	The proposed airport expansion consists of increase in the existing runway to handle wide bodied aircrafts and also adding one more passenger terminal to handle 2 million passengers per annum to be expanded to 10 million passengers per annum. This Project is completely aligned with the development	

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					as compared to road transport, reduced accidents and faster overall economic development of the region.	
11.	Development of airport facilities in Thoothukudi	AAI and Transport Department, GoTN	500	2018	The creation of airport facilities will have a multiplier effect on the economy of the Thoothukudi region, provide employment to local people during construction/ operations and will change the economic landscape of the Thoothukudi district and adjoining areas.	PPP
12.	Special Tourism Zone – Madurai	Department of Tourism, GoTN	150	2013 - 2015	With an estimated 80 lakh tourists including more than 2 lakh foreign tourists	PPP

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					of the Madurai - Thootukudi Industrial Corridor Project.	
10.	Chennai - Madurai - Kanyakumari high speed rail link	Indian Railways	70,000	2020	Madurai being the gateway to southern Tamil Nadu is an important destination. It is also estimated that on an average more than 80% of passenger movement in India is through roads.	
			•		A high speed link between Chennai and Madurai will serve as a useful link for fast passenger movement between the two cities and result in significant savings on account of lesser energy consumption	

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					visiting Madurai every year, the proposed tourism zone will provide an enriching experience to a large number of the tourists.	
					The tourism zone will also provide an outlet to the artisans as they can showcase their wares and market them. We expect that a strong ecosystem to develop around this zone which will help in showcasing our rich heritage and culture.	
13.	Medi Cities at Madurai	Health & Family Welfare Department,	1,000	2016	The medi-cities will provide affordable high end diagnostic, curative medicine for	PPP

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
		Private Sector/ Corporate Groups			the needy patients of Tamil Nadu, Kerala, Karnataka and Andhra Pradesh. With the host of medical facilities at one location this will act as a hub for research in medical streams and generation of treatment protocols.	
14.	Centre for Excellence for Cancer Cure – Madurai and Tirunelveli	Health and Family	200	2018	Each cancer cure excellence centre will serve five to six districts surrounding it and effectively the citizens of Tamil Nadu and districts of nearby states. Early detection and treatment of cancer effectively increases the survival rate, hence the focus will be on early	PPP

SI.No	Description of the Project	Implementati on Agency	Estimated Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					screening of cancer and treatment. The successful implementation of the project is expected to increase the survival rate and provide affordable care for the public.	
15.	Establishment of Global Quality Nursing and Para Medical Training Institute – Madurai and Tirunelveli	Education	100	2020	The objective of the project is to create world class workforce capable of serving international hospitals and establishments. Each of these institutions is expected to produce at least 200 nurses, 100 pharmacists, 100 radiographers, 100 lab technicians and 50 medical record technicians annually.	

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline	Targeted Impact	Mode of implementati on
					The project would bring in world class standards in training and capacity building of nursing and paramedical work force; this would in turn increase the standard and quality of such training in the state as whole. This increased quality of workforce would improve the quality of healthcare delivery and capability of the institutions as whole.	
16.	World Class knowledge Hub in Madurai/Tirunelv eli	TIDCO	1,000	2012-15	<ul> <li>Areas of Focus:</li> <li>School and higher education</li> <li>Population benefited: 1 lakh</li> <li>Impact: Increase in</li> </ul>	PPP

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					GER and HDI	
17.	Enhancing Employability Skills of Engineering Students - Madurai	Anna University, Chennai	1,200	3 Years	The industry training period can be reduced based on the modules that the student has undergone. This will result in reduced training costs for the industry. The project hopes to enhance the employability skills of all engineering students of Tamil Nadu so that they will be preferred for placement. The internship website will enable all students whether urban or rural to have equal opportunities in obtaining internships which in turn will enhance their	(Land), Colleges (per student basis) Industry

SI.No	Description of the Project	Implementati on Agency	Investme nt (in Rs. Crores)	Timeline s	Targeted Impact	Mode of implementati on
					placement opportunities. The project helpline will provide a forum for students, alumni, faculty and people from the industry to interact and discuss ideas and opportunities for carrying out good quality project work.	
18.	Entrepreneurship Development Centre for SME - Madurai	•Dept. of Higher Education •Department of Industry •Tamil Nadu Skill Development Mission •Tamil Nadu Corporation for	Rs. 15 Crore per centre	2012 - 2023	<ul> <li>Areas of Focus:</li> <li>Service Industry - engineering activity, rural BPO, business services support, tourism and healthcare services</li> <li>Service coverage:</li> <li>Domain knowledge, business incubation</li> </ul>	PPP